

## **Functions of a Fairness Monitor**

The role of the fairness monitor typically ends with the closing of the RFP evaluation process, and the identification of the best-value proposal. The fairness monitor does not participate in contract finalization discussions between government and the best-value proponent.

A fairness monitor does not comment on the 'fairness' of the final outcome, or discuss whether the evaluation team reached the 'right' decision. Instead, the fairness monitor focuses on the RFP processes, the equal treatment of all proponents, and whether or not the stated processes were actually followed.

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